

SIERRA 2010

Engaging with contractors to delivering high Safety and Health standards on construction sites

At Sonae sierra, we are committed to maintaining outstanding standards of safety and health on all development sites, in line with our corporate values and objectives. In 2010, we noted an increasing occurrence of incidents at two of our construction sites, Torre Ocidente in Portugal, and the Le Terrazze in Italy. to address this, our project.

Management teams organised S&H workshops with the major contractors' top management representatives.

the workshops were an opportunity to present the sites' s&H performance and objectives to contractors' top management, to hear their views on our procedures and to reinforce contractor commitment to s&H excellence. as a result, we were able to identify new measures to improve construction sites' s&H management, including:

- planning for the participation of contractors in safe practice index (spi) visits to the site.
- Clarifying the accountability of contactors' foremen in managing their teams' work.
- establishing minimum levels of contractor s&H technician rotation across construction sites.
- promoting greater coordination between contractor s&H technicians and the construction teams, thus guaranteeing that construction tasks
- are planned in a timely manner and adequately executed.

####SIERRA



In Brazil, our development team ran a workshop to review current procedures, analyse and discuss past S&H performance indicators and align the path and s&H objectives for the future years, which are expected to be quite busy in terms of development.

At the end of the workshop, each member of brazil's development team made a signed commitment to implement Sonae sierra's Safety, Health and environmental (SHE) policy for Construction works, demonstrating visible management commitment to SHE.

